DEAR SUPPORTER:

TOGETHER, WE WILL MAKE HISTORY.

WE WILL BE THE FIRST GENERATION TO COMPLETELY BANISH HUNGER IN THE UNITED STATES.
To do so, we need to build the nonpartisan, grassroots movement necessary to impel the nation’s political and business leaders to enact policies and programs that ensure all Americans have access to affordable, nutritious food.

In early 2016, the New York City Coalition Against Hunger changed its name to Hunger Free America to denote our expanding national work. We also intensified our work in New York City, which is now carried out under the name Hunger Free New York City, a division of Hunger Free America. While we are now national in scope, we will continue to have strong local impact.

Hunger is a nationwide problem that needs a nationwide solution. Fully 41 million Americans — a population greater than that of the states of California and New Hampshire combined — cannot always afford enough food. A staggering 13 million U.S. children — one in six — struggle against hunger.

The modern American economy and its social programs are intrinsically connected; as long as New York faces as much food deprivation as it does, so will America. This is why we have steadily ramped up our work at the national level, while intensifying our efforts in New York to engage families with low incomes to advocate on their own behalf, reduce food deserts, raise wages, recruit more skills-based volunteers, and increase access to food that is both affordable and nutritious.

Six years ago, we launched the National Anti-Hunger and Opportunity Corps, an AmeriCorps VISTA program that places national service participants in anti-hunger nonprofit groups throughout the country for a year of full-time service. VISTA members work to build the capacity of these groups and remove barriers to federal nutrition assistance programs. In 2015 and 2016, the program placed 66 full-year VISTAs and three VISTA leaders at 56 sites with organizations in 27 states, from Maine to California, as well as the District of Columbia.

Three years ago, we started the Ending Hunger Through Citizen Service initiative to pioneer ways to enable volunteers to fight hunger more effectively through skills-based, high-impact service. We’ve further refined and improved our ground-breaking online system (www.hungervolunteer.org) to make it even more efficient to match the skills and interests of volunteers with the specific needs of anti-hunger organizations.

In 2015, the U.S. Department of Agriculture awarded us the contract to run the National Hunger Clearinghouse. As part of this effort, we maintain a national database of anti-hunger resources and staff the National Hunger Hotline (1-866-3-HUNGRY). Over the past two years, through the hotline, we’ve helped more than 21,520 struggling people from all 50 states, the District of Columbia, and Puerto Rico to access private and public food resources.

Additionally, we continue to be a critical voice in national policy debates on hunger, nutrition, and poverty issues. In 2016, the U.S. Senate version of the Child Nutrition Reauthorization bill featured several recommendations directly from our report, “From Well-Fed to Well-Read: How the Federal Child Nutrition Reauthorization Bill Can Slash Child Hunger.”

While we have had much success over the past two years, nearly 1.4 million people in New York City, including more than 400,000 children, still struggle against hunger. In response, our work in our hometown will continue with even greater energy and focus.

At our urging, New York Governor Andrew Cuomo recently made 750,000 additional working families eligible for Supplemental Nutrition Assistance Program (SNAP) benefits. This could bring as much as $688.5 million in additional federally funded food assistance to the state each year.

Culminating in a multi-year campaign, we also played the lead role in convincing New York City Mayor Bill de Blasio and the New York City Council to bring in-classroom breakfast to virtually all elementary schools. By fall 2017, the program will roll out in 530 schools, serving nearly 340,000 students daily, which could provide up to 60 million additional breakfasts per year.

America is the only Western industrialized democracy with high levels of hunger. Our long-term goal, in both New York and across the nation, is not only to address this immediate problem, but also to build the advocacy, action, and service movement necessary to enact economic and public policies that end hunger entirely. Eliminating hunger will boost the nation both economically and spiritually. To that end, we’ve adopted the motto: “Ending hunger lifts us all.”

As we ramp up the solutions to end hunger, we hope you will continue to support our vital work, and, if you are able, increase your support as well. Together, we will make history.

Sincerely,

Joel Berg  Christopher G. Karagheuzoff
CEO  Chair, Board of Directors
HUNGER IN AMERICA: A CRITICAL PROBLEM WE CAN & MUST SOLVE

An Epidemic of the Working Hungry

From ending poverty and restoring the middle class to slashing the high costs of health care, every major national goal is directly linked to ending hunger in the United States. Hungry workers can’t work. Hungry seniors can’t stay independent. Hungry children can’t learn. And because junk food is cheaper than healthy food, food insecurity is fueling the nation’s obesity crisis. According to the Center for American Progress, hunger costs the U.S. economy $167.5 billion per year.

In the United States, low wages and limited incomes are creating an epidemic of the “working hungry.” Hunger Free America calculates that we could end domestic hunger by increasing the food purchasing power of Americans with low incomes by $26 billion per year. That’s right, a $26 billion investment — just over 4 percent of the nation’s defense budget or the price Microsoft paid to acquire LinkedIn last year — could save the U.S. economy more than six times that much, and ensure all Americans have enough food.

Our pioneering analysis of federal data shows that in the United States:

50% OF FOOD-INSECURE ADULTS ARE EMPLOYED

Of the 29 million American adults suffering from food insecurity, approximately 16 million lived in households in which at least one person was employed. About half of all working-age individuals — and 35 percent of all Americans — who lived in U.S. food insecure households were employed.

HIGHEST NUMBER OF WORKING HUNGRY

The states with the highest raw number of working adults struggling with hunger were California (1,779 million); Texas (1.49 million); New York (864,000); and Florida (857,000).
A National Problem That Continues to Hit Close to Home

Seven years after the official end to the national recession, hunger and food insecurity in New York State and New York City remained at virtually the same levels as at the height of the recession, and higher than before the full impact of the recession kicked in. From 2013 to 2015, nearly 3 million people statewide and approximately 1.4 million people citywide lived in households with food insecurity, compared to the 2.3 million people who were food insecure statewide and one million citywide who experienced food insecurity from 2006 to 2008 — the period just prior to the height of the recession.

For the one in five children in New York City living in homes that are food insecure, food deprivation is a serious threat to their emotional, intellectual, and physical development. Poor nutrition leads to poor performance in school and adds up to at least $28 billion a year nationwide in added health costs.

Following the national trend, nearly half of all working-age New York State and New York City residents who can’t afford enough food live in households in which at least one person is employed.

In 2013-2015:

- 864,053 New York State residents lived in households that included at least one person working, but were unable to consistently afford enough food.
- Of adults with food insecurity, 45 percent in New York City and 46 percent statewide were employed.

Despite recent increases to the minimum wage in New York (in 2016, up to $11 per hour in New York City, $10.50 per hour for small businesses in the city, $10 per hour in nearby counties, and $9.70 in other parts of the state), a family of four with one adult working at minimum wage remains below the federal poverty line.

There are some initial signs that hunger may be declining in New York City and State and we are hopeful that recent and future planned increases to the minimum wage will bolster this trend.

To this end, we will continue to raise our voices, organize volunteers, and work at the federal and state policy level — and on the ground, right here in New York and in communities throughout the country — to ensure all Americans have enough food.

**HIGHEST PERCENTAGE OF WORKING HUNGRY**

The states with the highest percentage of working hungry people out of their food insecure populations were: Alaska (71 percent); North Dakota (66 percent); Utah (64 percent); and Idaho (63 percent).

**HIGHER MINIMUM WAGE = LOWER HUNGER RATES**

States with a minimum wage of $9 per hour or higher had fewer working people living with hunger per capita than states with a minimum wage at or below $7.25 per hour, the current federal minimum wage.

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Expanding Our Reach, Driving Innovative Solutions

The persistence of hunger — particularly in the wealthiest nation on earth — violates every major religious and secular ethical tradition. Hunger drains our economy and tears at our moral and civic fabric. Ending hunger lifts us all, both spiritually and economically. It’s the right thing to do and the smart thing to do.

Hunger Free America is a national direct service and advocacy nonprofit group building a nonpartisan, grassroots movement to enact the policies and programs needed to end domestic hunger and ensure that all Americans have sufficient access to nutritious food.

Founded in 1983 as the New York City Coalition Against Hunger, we changed our name in early 2016 to Hunger Free America to reflect our growing scope and efforts to eradicate hunger throughout the country. Hunger Free America seeks to ensure the nation’s political and business leaders are working together to end domestic hunger.

Errol Louis in the Daily News cited us for “first class advocacy” and our “persistent and persuasive voice.”

The Coalition grew into one of the country’s, “leading direct service and advocacy organizations on hunger and poverty.” [The Nation]
A CRITICAL VOICE IN THE FIGHT AGAINST HUNGER

In 2015 and 2016, Hunger Free America developed and released several reports and conducted other profile-raising activities to solidify its role as a leading voice in national policy debates on hunger, nutrition, and poverty issues.

“The improved nutrition standards attained by First Lady Obama and a Congressional coalition was an historical achievement in the fight against hunger and obesity. They are working and America has been stemming the tide of growing childhood obesity. Now is the worst time to go backwards. To be schooled, you must be fueled. To be well-read, you must be well-fed.”

JOEL BERG, CEO, HUNGER FREE AMERICA

"HOUSE ATTEMPTS TO CUT SCHOOL MEALS AND BRING JUNK FOOD BACK INTO SCHOOLS"

Ensuring Children are Well-Fed and Well-Read

In 2015, our report, From Well-Fed to Well-Read: How the Federal Child Nutrition Reauthorization Bill Can Slash Child Hunger, Reduce Poverty, and Boost Education, called for innovative ways to slash government paperwork and bureaucracy, while dramatically reducing child hunger. A number of our recommendations were reflected in the U.S. Senate version of this essential legislation to reauthorize the Child Nutrition Act.

In 2016, Hunger Free America helped lead the charge against the harmful provisions in the House version of this important legislation. The Improving Child Nutrition and Education Act of 2016 (H.R. 5003) contained provisions that would decrease community eligibility for school meals, increase paperwork for school districts and families, dilute former First Lady Michelle Obama’s improved school meal nutrition standards, and provide inadequate funding for summer meals and child care feeding programs.

Hunger Free America issued media statements about the dangers of the proposed legislation and spoke out against the bill. The bill died in the House without a Senate companion bill and is not expected to be reintroduced this year. In the coming months and year, we will make it a top priority to promote policies that ensure children in America have access to the nutritious food they need to achieve their full potential.
Addressing Malnutrition with Higher Wages

Hourly wages have not kept pace with the increasing costs of basic needs such as food, shelter, and transportation. Despite recent increases to the minimum wage in New York City and New York State, a worker earning $11 per hour in New York City is still earning just over $20,000 per year, leaving a parent with two children below the federal poverty line.

Today, renters would have to earn a full-time wage of $20.30 per hour, on average, to afford a standard two-bedroom apartment in most of America’s residential areas and $25 per hour for several major metropolitan cities, including Washington, D.C. Even the planned jump in minimum wage to $15 per hour in 2018 in New York does not leave families with enough income to afford decent shelter and enough healthy food to eat.

As families are unable to afford balanced meals and are often forced to reduce the size of meals to stretch their budget, an increasing number of Americans suffer from malnutrition — a dangerous health trend that can be addressed with higher wages.

In 2016, Hunger Free America released The State of the Working Hungry: Low Wages Chief Cause of Malnutrition. Detailing a grim picture of domestic hunger, the report provided background and statistics emphasizing the severity of food insecurity in the United States. We continue to speak out on this issue and are frequently quoted in the media and invited to speak at prominent meetings.

Hunger Free America played a critical role in securing recent increases to the minimum wage in New York State and New York City, and we will continue to work toward securing a living wage for all New Yorkers.
THE HUNGER CRISIS IS A WAGE CRISIS

$7.25
Average minimum hourly wage in America

$20.30
Average hourly wage needed to afford a two-bedroom apartment in most of America’s residential areas

$25.00
Average hourly wage needed to afford a two-bedroom apartment in several major metropolitan cities
“People turn to the government for assistance often at the most difficult times of their lives—they have lost employment, are in danger of losing their homes, and worried about how they will feed their children. Anything we can do to make the process of getting help simpler, to ease the already terrible burden those in need are living with, is not just smart—it’s the right thing to do.”

STEVEN BANKS, NEW YORK CITY DEPARTMENT OF SOCIAL SERVICES COMMISSIONER, PRAISING HFA’S PIONEERING PROPOSAL TO USE TECHNOLOGY TO EASE BENEFITS ACCESS
Streamlining the Benefit Application Process

This past December, technology, government, and anti-poverty leaders joined Hunger Free America for the release of CEO Joel Berg’s report for the Progressive Policy Institute proposing innovative HOPE accounts and action plans to reduce poverty and make it easier for individuals with low incomes to access critical benefits. The HOPE report calls for public/private partnerships between the U.S. government and technology companies to streamline multiple government and nonprofit safety net programs into one user-friendly device that allows individuals to fill out one application, rather than wait in line for hours at multiple government and nonprofit assistance offices. In the report, Hunger Free America also recommends new policies that would allow Americans with low incomes to forge joint plans with nonprofit and government agencies to boost their long-term economic advancement.

HFA is meeting with technology experts to think about how to create the necessary applications for activating this bold, innovative concept, as well as with policymakers to discuss legislation to create the social policy and regulatory platform needed for this unique approach to ameliorating hunger and poverty to succeed.

Raising Our Profile, Strengthening Our Influence

Hunger Free America CEO Joel Berg is a leading food and poverty researcher and thought leader. The author of two well-reviewed books on hunger and public policy, he is routinely featured in national and international news stories. He has appeared on, or been quoted in, such outlets as The Daily Show with Jon Stewart, Hardball with Chris Matthews, Up with Chris Hayes, All In with Chris Hayes, Melissa Harris-Perry, Politics Nation with Al Sharpton, CNN, Fox News, NBC Evening News, Fox Business Network, The New York Times, The Washington Post, The Guardian, National Public Radio, The Huffington Post, BET.com, Financial Times, The Christian Science Monitor, The Wall Street Journal, and other news outlets around the world in countries as diverse as Mexico, Germany, and South Korea. He has delivered public addresses in 70 cities in 26 states, and in five countries.

A nationally and internationally recognized expert on hunger, U.S. politics, poverty, community development, and food, Berg describes his second book, America We Need to Talk: A Self Help Book for the Nation (out now), as the world’s first, “public policy self-help book.” It combines a biting critique of today’s America with clear-headed prescriptions that show how average Americans can channel their concerns and anger into definitive action to fix our democracy, make our economy work for everyone, and restore our stature in the world as a beacon of freedom, diversity, and hope. The book has received acclaim from high-profile Americans such as Nobel prize-winning author Toni Morrison (who called the book “important and entertaining”) celebrity chef and food activist Tom Colicchio, and Congressman Jim McGovern (D-MA).
Volunteer Service and Grassroots Activism

Ending Hunger Through Citizen Service

Hunger Free America’s Ending Hunger Through Citizen Service initiative enables volunteers to fight hunger more effectively through skills-based, high-impact services. Our ground-breaking online system (www.hungervolunter.org) matches the skills and interests of volunteers with the specific needs of anti-hunger organizations throughout the country. This critical tool in the fight to end hunger is changing the way Americans think and act about volunteerism. Through this effort, we engage volunteers in strategic activities — civic education, outreach and volunteerism, and skills-based volunteerism — that have the greatest impact in the fight to end hunger.

In 2015 and 2016, we:

- Recruited more than 30,000 volunteers, who served more than 82,000 hours nationwide.
- Led more than 30 volunteer orientations.
- Created or significantly enhanced 280 volunteer recruitment systems.
- In New York City, recruited more than 750 volunteers who dedicated 802 hours to high-impact strategic activities, including SNAP and Child Nutrition outreach, political advocacy, and capacity-building at front-line agencies.

THE NATIONAL HUNGER CLEARINGHOUSE AND HOTLINE

Over the past two years, we helped more than 21,520 struggling people from all 50 states, DC, and Puerto Rico access private and public food resources.

In 2015, the U.S. Department of Agriculture awarded Hunger Free America the contract to operate the National Hunger Clearinghouse. Since then, we have maintained and expanded this national database of anti-hunger resources. Additionally, under this contract, Hunger Free America staffs the National Hunger Hotline (1-866-3-HUNGRY/1-877-8-HAMBRE).

LEVERAGING VOLUNTEER SERVICE AND GRASSROOTS ACTIVISM

Although Hunger Free America only recently changed its name to denote the national scope of its work, it has been expanding its reach and impact across the country over the past several years, engaging volunteers from coast to coast in its efforts to increase access to healthy food for hungry Americans.
Volunteer Service and Grassroots Activism

National Anti-Hunger and Opportunity Corps

As part of its commitment to connecting hungry and food insecure Americans to all available resources, Hunger Free America runs the National Anti-Hunger and Opportunity Corps. This AmeriCorps VISTA program places national service participants with anti-hunger nonprofit groups throughout the country for a year of full-time service. VISTA members build the capacity of state and local anti-hunger organizations, recruit volunteers, promote the Summer Food Service Program (summer meals), and decrease barriers to accessing SNAP and other nutrition benefits. In 2015 and 2016, the program engaged 66 full-year VISTAs and three VISTA Leaders at 56 sites with organizations in 27 states, from Maine to California, as well as the District of Columbia. Hunger Free America also runs an eight- to 10-week summer associate program.

In 2016, our VISTA’s:

- Received $216,463 in in-kind donations, grants, and other support for local organizations.
- Helped 2,925 households access SNAP (at the average of $288 worth of benefits per household per month), giving families nationwide an estimated $19 million per year of food purchasing power.
- Pre-screened more than 2,500 individuals for SNAP.
- Created or significantly updated 190 Benefits Access Plans.
- Strengthened 110 community gardens through volunteer recruitment and fundraising.
- Created 120 nutrition education materials and conducted more than 600 community-based nutrition education trainings, reaching over 5,000 participants.
HOMETOWN EFFORTS

As Hunger Free America expands its work on a national scale, we remain dedicated to ending hunger in New York State and New York City. Here are some highlights of our efforts to help New Yorkers who are struggling with hunger and food insecurity over the past two years.

A solitary, elderly man whose only income is Social Security didn’t want to apply for SNAP because he felt embarrassed relying on government help even though he worked hard when he was younger. After further discussion and an explanation of how SNAP works, he decided to apply and was approved. When his benefit card was activated, he said: “Finally, I have enough money to go grocery shopping tonight.”

- JIM WENGLER, DIRECTOR OF BENEFITS OUTREACH, HUNGER FREE NEW YORK CITY

Screenings and Outreach to Ease Access to Benefits

To help New Yorkers access SNAP and other benefits that help them put healthy food on their tables, Hunger Free America conducts outreach, screenings, and application assistance at more than 20 community-based partner agencies throughout New York City. In 2016, we:

• Pre-screened 5,765 households for SNAP eligibility, both by phone and at more than 25 community-based locations.
• Assisted 4,546 households with SNAP applications, of which approximately two-thirds were approved to receive SNAP benefits (collectively, these households received approximately $753,000 in nutrition benefits each month totaling more than $9 million in food purchasing power).
• Distributed more than 155,000 Neighborhood Guides to Food & Assistance to over 300 agencies around New York City.

Food Action Board (FAB)

By providing civic engagement and skills-based trainings to residents in neighborhoods with low incomes throughout New York City, our Food Action Board (FAB) program mobilizes food insecure New Yorkers to advocate on their own behalf and take on leadership roles in their communities. Hunger Free America’s FAB provides regular opportunities for community activists throughout the five boroughs to learn, develop leadership skills, engage in advocacy efforts, and enlist others to do the same.

To promote effective civic engagement, FAB meets regularly to hone members’ knowledge of the current political landscape and the economic essentials of food insecurity — as well as sharpen their public message.

In 2015 and 2016, our Food Action Board members met with policymakers in Washington and New York, testified before the National Hunger Commission, conducted media interviews to spread important messages about our work and our proposed solutions to ending hunger, and participated in community events.
With economic growth bypassing thousands of low-income workers, we need our voices to be heard in Congress and by our elected officials so they can find solutions to slash poverty and food insecurity. Hunger is not an issue of charity; it is an issue of justice.”

— JOSE GUTIERREZ, FOOD ACTION BOARD MEMBER

Farm Fresh Community Supported Agriculture (CSA) Project

Hunger Free America continues to distribute high-quality, sustainably grown, and affordable produce to community members in some of New York City’s poorest neighborhoods. By subsidizing Community Supported Agriculture (CSA) shares based on income, we are providing fresh, nutritious produce to those who would ordinarily be unable to access it. Our model allows individuals with low incomes to use SNAP as a form of payment and we provide after-work pick-up hours. CSA members purchase “shares” of a farmer’s crop for the entire growing season — approximately 22 weeks — increasing access by urban community members to the products of small, regional farmers. In 2016, we provided 7,648 pounds of farm fresh produce to 275 CSA members — 117 of whom were individuals with low incomes and 63 of whom used their SNAP benefits as payment.

School Breakfasts

Three out of four schoolchildren in New York City are eligible for free or reduced-price school meals. In 2016, culminating a multi-year campaign, Hunger Free America played the lead role convincing New York City Mayor Bill de Blasio and the New York City Council to bring in-classroom breakfast to most New York City elementary schools. By fall 2017, the program will roll out in 530 schools, serving nearly 340,000 students daily, which could provide up to an additional 60 million breakfasts per year. As Hunger Free America expands its work nationally, we intend to lead the way to more universal “school breakfast after the bell” programs in school districts nationwide to ensure more kids who eat school lunches also have access to school breakfasts. We will press to raise the breakfast to lunch ratio from the current nationwide level of 53% to 60% by 2018 and 75% by 2020.

Food Secure NYC 2018

In 2013, Hunger Free America played a pivotal role in launching Food Secure NYC 2018, a comprehensive plan to slash hunger and bolster food systems in New York City by the end of Mayor Bill de Blasio’s first term in office. More than 300 elected officials, organizations, and individuals have endorsed the plan. Over the past two years, Hunger Free New York City has supported this effort through its work to expand school breakfast, increase SNAP participation, and integrate SNAP as an accepted form of payment at farmer’s markets throughout the city.
“If you want to support first-class advocacy to combat hunger, go with the NYC Coalition Against Hunger {Hunger Free America}, a persistent and persuasive voice on the ways and means to have fewer people go to bed on an empty stomach.”

— ERROL LOUIS, NEW YORK DAILY NEWS
Summer Meals

The federal government funds free summer meals to kids across New York City who register at the summer meal site. Hunger Free America regularly lobbies for more sites throughout the city and canvasses neighborhoods with an aggressive grassroots campaign aimed at educating more families with low incomes about this opportunity. Of the children who depend on free or reduced price lunch during the school year, more than a quarter (26 percent) rely on summer meals for lunch from late June through early September.

In 2015 (the most recent data available), Hunger Free America:

- Ensured 339,000 children from five boroughs participated in summer meals.
- Distributed more than 50,000 outreach materials across all five boroughs through street outreach, tabling at community events, and by partnering with more than 100 community organizations.
- Engaged 235 volunteers in 615 hours of service to promote summer meals.

In 2016, we released the Summer Meals Barrier Analysis Report, which looked at the factors that may prevent families from accessing this benefit. The analysis identified convenience as a top factor for families and found parents also want opportunities for their children to socialize. Armed with this data, Hunger Free America urged city agencies, sites and sponsors, and advocates in New York City and other municipalities to ensure parents and caregivers receive information about summer meals; make summer meals more convenient for families; and pair nutritious meals with more youth activities and programming. We also met with congressional staff to encourage federal policymakers to increase reimbursements and ensure sponsors have the flexibility they need to serve summer meals to more children.

Left: In June, Hunger Free America CEO Joel Berg joined the New York Department of Education, American Dairy Association North East and other hunger advocacy groups throughout the state to partner with the New York Yankees to raise awareness and use of summer meals. NY Yankees Manager Joe Girardi spoke at a kick-off event and offered free Yankees tickets to kids in attendance. The Yankees passed out game tickets and merchandise at several sites throughout the summer.
Public Events and Sponsorships

Over the past two years, Hunger Free America has held several public events to raise awareness of its work and raise the funds needed to expand its efforts.

2015 Spring Benefit
Nearly 150 guests turned out for Hunger Free America’s 2015 Spring Benefit, held in May at Blue Water Grill in Union Square. The sold-out event honored NYC Comptroller Scott Stringer, Sister Charlotte Raftery, and members of the Hunger Free America Food Action Board, marking 32 years of advocacy and service in the fight to end hunger.

2016 Fall Benefit
The 2016 Hunger Free America Benefit was held in November at Squares at Park Avenue Autumn and honored the Lippman Kanfer Family Foundation, U.S. Representative Carolyn Maloney (D-NY), and Hari Kalyan, chair of the newly-launched Hunger Free America Hospitality Industry Committee, for their work to eradicate hunger in New York and nationwide.
The Craig Murphey Fellowship Fundraiser

The Craig Murphey Fellowship Fundraiser commemorates the life of Craig Murphey, an anti-hunger advocate with NYCCAH who passed away in a tragic bicycle accident in 2007 at the age of 26. Each year, proceeds from the fundraiser support a fellowship program at Hunger Free America. The 2015/2016 fellow, Joshua Rivera, played an integral role in organizing our Food Action Board (FAB) program.

Burgers Battling Hunger

Through our continuing partnership with the Randolph Group, Hunger Free America receives a portion of the proceeds from each burger sold at all Randolph locations in Brooklyn and Manhattan. The funds are used to support general programming.

In 2016, Randolph principal Hari Kalyan worked with us to launch the Hunger Free America Hospitality Industry Committee. The group, chaired by Kalyan, includes members of several other local food establishments who are currently working to plan a series of events throughout the year and create opportunities for others in the hospitality industry to support our work.
## FINANCIALS

### Statement of Activities

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<th>2015</th>
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<td>Grants &amp; Contributions</td>
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<td><strong>Special Event:</strong></td>
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<td>3,806,655</td>
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| **EXPENSES**         |            |            |
| Program Services     | 3,423,337  | 3,936,466  |
| Management & General | 358,917    | 268,750    |
| Fundraising          | 239,913    | 120,513    |
| **Total Expenses**   | 4,022,167  | 4,325,729  |

| **Change in Net Assets** |        |            |
|                         | (215,512)| 759,592    |
| **Net Assets, Beginning of Year** | 2,249,271| 1,489,679  |
| **Net Assets, End of Year**    | 2,033,759| 2,249,271  |

### Statement of Financial Position

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<th>2016</th>
<th>2015</th>
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<td>2,445,532</td>
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| **LIABILITIES**      |            |            |
| Accounts Payable & Accrued Expenses | 203,186 | 168,213 |
| Capital Lease Payable | 25,501    | 4,491     |
| Contract Advances    | 1,750      | 10,500     |
| Unamortized Lease Incentives & Deferred Rent | 64,704 | 13,057 |
| **Total Liabilities**| 295,141    | 196,261    |

| **NET ASSETS**       |            |            |
| Unrestricted         | 744,494    | 825,154    |
| Temporarily Restricted| 1,289,265  | 1,424,117  |
| **Total Net Assets** | 2,033,759  | 2,249,271  |

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PROGRAM SERVICES

GOVERNMENT 42%

FOUNDATIONS 51%

INDIVIDUAL DONATIONS & OTHER INCOME 6%

CSAs 1%

2015-2016 AVERAGE REVENUE

4% FUNDRAISING

8% MANAGEMENT & GENERAL

88% PROGRAM SERVICES

2015-2016 AVERAGE EXPENSES
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